AIRPORTS NEWS & UPDATES

OCTOBER—DECEMBER 2018

airpor ofjamaica THINKO MOVING AHEAD **IT'S OFFICIAL !** Office of the Prime Minister, Kingston JA.| October 10, 2018 The agreement for the operation of the Norman Manley International Airport (NMIA) under a 25-year concession was signed at Jamaica House by Chairman of the Airports Authority of Jamaica (AAJ), which owns NMIA Airports Limited -Hon.

William Shagoury; AAJ President and Chief Executive Officer (NMIAL, Audley Deidrick and GAP's Chief Executive Officer, Raul Revuelta Musalem.

The formalities were witnessed by Prime Minister, the Most Hon. Andrew Holness, and Transport ,Mining Minister, Hon. Robert Montague and Paul Scott, Chairman of the Development Bank of Jamaica and the NMIA Enterprise Team .

INSIGHTS INTO THE NMIA PPP +another PPP SUCCESS STORY!	Page 2-3
NMIA Airports Ltd. (operators of NMIAirport) marks its 15 year milestone	Page 4-8
AIRPORT SIGHTINGS + INT'L ENGAGEMENTS + NMIA TRAVEL CLUB coming soon	Page 9-10
#ICAD2018 HIGHLIGHTS	Page 11
AAJ 1 DAY ART SYMPOSIUM + MEET THE CHAMPIONS of AAJ SCHOOLS' ART PROJECT 2018	Page 12-13
#new routes #upcomingevents	Page 14

INSIGHTS INTO THE NMIA PPP

On October 10, 2018, an Agreement for the operation of the Norman Manley International Airport (NMIA) under a 25-year Concession was signed by the Airports Authority of Jamaica (AAJ) and PAC Kingston Airport Limited a wholly owned subsidiary of Grupo Aeroportuario del Pacifico, SAB de CV (GAP) and the special purpose vehicle incorporated as required under the Concession Agreement (CA). The following will give the public a further appreciation of the transaction:

1. What is a Concession Agreement?

a) A Concession Agreement gives a private entity the long-term right to use all the assets granted to the concessionaire, including responsibilities not only for operation and maintenance of the assets but also for financing and managing all required investment. Asset ownership typically rests with the awarding entity and all rights in respect to those assets revert to the awarding entity at the end of the Concession period.

b) With respect to the NMIA PPP, the ownership of the NMIA remains with the AAJ and the responsibilities of operation and maintenance will revert to AAJ at the end of the concession period.

2. What are the main terms of the NMIA Concession Agreement?

a) AAJ as the Owner will retain ownership of the airport's assets.
b) The Concession will be for 25 years (with an option to extend for an additional 5 years) and will be a Finance, Design, Build, Operate, Transfer arrangement.

c) The Concessionaire will pay an upfront amount and a monthly Concession Fee to AAJ over the life of the concession.

d) The Concessionaire will upgrade and return the operation of the airport to the AAJ/Government at the end of the period.

e) The Concessionaire will be required to meet specified service levels as established over the life of the agreement

3. Under the terms of the agreement, how much capital is the

Concessionaire expected to invest in NMIA and over what period? a) The Concessionaire is expected to invest a minimum of approximately US\$110 Million over the life of the concession of which approximately US\$60 Million will be within the first 36 months after handover to include the following upgrades:

• Runway Extension and Runway End Safety Area (RESA):

The CA requires the Concessionaire to carry out land reclamation to accommodate an extension of the runway.

Utilities:

The Concessionaire shall upgrade the incinerator system, the solid waste management system, the waste water treatment plant (WWTP) and the storm water and sanitary sewerage systems in full compliance with local environmental requirements.

b) Additionally, the Concessionaire will be responsible for the design, procurement, construction, and management of the rehabilitation of the terminal apron and cargo apron works that is the Airside Pavement.

4. What is the Financial structure of the deal?

a) An upfront concession fee of US\$5 Million payable to AAJ prior to financial close and a project development fee of US\$2.1 Million payable to the Lead Advisors, International Finance Corporation.

b) A concession fee of 62.01% of the total revenues earned by the concessionaire payable to the GOJ on a monthly basis

by the concessionaire payable to the GOJ on a monthly basis c) Investment of a minimum of US\$110 Million in capital

investment works.

5. Who are the signatories to the Concession Agreement?

a) GAP in keeping with their obligations of the Request for Proposal formed a Special Purpose Vehicle named PAC Kingston Airport Limited, which will be the Concessionaire and is the Signatory to the Concession Agreement with the Airports Authority of Jamaica.

b) The Company is registered in Jamaica under Jamaican Laws and exists for the sole purpose of entering into the Concession Agreement for the long Term Concession to Finance, Develop, Operate, Maintain and Hand back the Airport.



6. What will be the likely impact on Staff at the NMIA?

a) The NMIA Employees currently serving NMIA will be made redundant and given the opportunity to be interviewed and employed by the Concessionaire on new terms and conditions. The Concessionaire will determine its permanent structure and staffing requirement to meet its operational needs. Procedures for effecting the transition in a manner which minimizes any dislocation and which effects the transition in a transparent and fair manner have been included in the Concession Agreement.

7. In light of GAP being majority shareholder in Sangster International Airport (SIA), what regulations or measures are in place to avoid potential anti-competitive behavior by the Concessionaire?

a) The NMIA Concession will operate under a rigorous and defined regulatory framework.

• Jamaica Civil Aviation Authority (JCAA) is the regulator responsible for imposing safety standards, ensuring compliance with minimum performance standards and setting maximum airport charges.

• The Fair Trading Commission (FTC) is the administrative body responsible for implementing the Fair Competition Act (FCA) and will assist with monitoring the concessionaire to ensure practices are in harmony with the FCA. The Concession Agreement has embedded clauses to avert/mitigate, anticompetitive effects.

• AAJ will be monitoring the performance of the Concessionaire's defined obligations over the concession period.

b) Under the concession agreement, the Concessionaire must provide the following bonds as a means of guaranteeing performance:

• Capital work bond- The concessionaire will provide to AAJ US\$4.5 million until completion of the mandatory works.

• Operation & Maintenance Bond-The O&M Bond will be equivalent to nine (9) percent of the maximum amounts of Gross Revenue for that Concession Year.

 Handback Bond- will be in the amount of US\$5 million which the Concessionaire shall provide to AAJ within 12 months prior to the expected expiry of the Concession Period or upon termination of the contract.

c) The Owner (AAJ) has the right to enter the Airport Site and take over operation of the Airport should the concessionaire be non-compliant in accordance with the CA.

d) The Concession Agreement includes a Technical Services Agreement (TSA) that holds the Airport Operator accountable to provide the services at the performance standards as required by the CA.

8. When is it expected that the Concessionaire will commence operations of the NMIA?

a)NMIA Airports Limited the wholly owned subsidiary of the AAJ will continue to operate the airport until both the Concessionaire and AAJ have fulfilled the conditions precedent scheduled to be completed within 12 months after the signing of the CA. The Concessionaire is expected to commence operations subsequent to financial close, that is after the conditions precedent have been fulfilled.

9. What is the process of privatisation that has been pursued?

The process included:

a) Establishment of an Enterprise Team authorized by Cabinet

- b) Expression of interest sent to firms that had submitted interest in participating
- c) Prequalification and shortlist of possible bidders
- d) Submission of Request for Proposal & draft Concession Agreement to shortlisted firms
- e) Upfront Negotiations
- f) Submission, revision and evaluation of tenders and Cabinet approval
- g) Declaration of Provisional Preferred Bidder
- h) Signing of Concession Agreement



selection of Grupo Aeroportuario del Pacifico S.A.B De C.V. (GAP) as the preferred bidder for the Norman Manley International Airport (NMIA) concession, marks a significant step towards Jamaica scoring another successful Public Private Partnership scoring another successful Public Private Partnership (PPP). Coming on the heels of the completion of the Kingston Container Terminal PPP in June 2016 and the North-South Highway PPP in 2012, the NMIA PPP affirms the Government of Jamaica's commitment to facilitating private sector investment to develop world-class infrastructure which is a critical element of the Cell component growth strategies. of the GoJ's economic growth strategy.

GAP, a Mexican company with 50-year concessions to operate, maintain and develop 12 international airports in Mexico, emerged ahead of two other bidder consortia which comprised foreign and local investors. Through its subsidiary company Desarrollo de Concesiones Aeroportuarias, GAP owns 74.5% of MBJ Airports Limited which it acquired from Spanish owners Abertis in 2015, and is successfully operating the award-winning Sangster International Airport (SIA), Montego Bay.

Audley Deidrick, President and CEO of the Airports Audiey Deidrick, President and CEO of the Airports Authority of Jamaica (AAJ)/NIMA Airports Limited, which along with the Development Bank of Jamaica has been providing day to day support to the Enterprise Team, said "The SIA PPP transaction has been a tremendous success story for the GoJ/AAJ, the Concessionaire, and the stakeholders. The success of the SIA Concession has also become a success of the SIA Concession has also become a reference point for PPP models in the region and the World such that Caribbean Development Bank included the SIA PPP as a case study in its 2014 report on PPP's in the Caribbean, and more recently Jamaica has been rated 4th in the Latin America and the Caribbean for PPP programmes by the Inter-American Development Bank (IDB). The NMIA PPP transaction is now slated to raise the bar of our PPP success to new heights."

Milverton Reynolds, Managing Director of the Development Bank of Jamaica which is the agency responsible for implementing the Government's Privatisation and Public-Private Partnerships programme, was enthusiastic in his support of the

"We are very pleased with the successful outcome of this PPP. That we have done so in a transparent, accountable and professional manner is a testament to the dedication and integrity of all the stakeholders involved in the process," he said.

"PPPs are an excellent vehicle for unlocking the value of assets, reducing debt and mobilizing local and foreign direct investment in the economy and we look forward to the improvements to come at the NMIA."

Judith Green, Head of the English-Speaking Caribbean for the International Finance Corporation (IFC), a member of the World Bank Group, which provided lead advisory support to the Government of Jamaica on structuring the concession said, "Efficient movement of goods and people is crucial for international trade, tourism, and economic growth. This concession will help improve regional and international air connectivity, which is key to unlocking a country's economic growth potential."

Jamaica owns NMIA

Jamaica Dwns

NMIA is owned by the Airports Authority of Jamaica (AAJ) and is currently operated by NMIA Airports Limited, a and is currently operated by NMIA Airports Limited, a wholly-owned subsidiary of the AAJ. It is important for Jamaicans to know that under the 25-year NMIA concession, all airport infrastructure and assets will remain publicly owned as is the case at SIA. The private operator, known as the Concessionaire, will be responsible for financing critical upgrades of the airport's determine an ender the airport of the airport's determine an ender the airport of the airport's determine an ender the airport determine an also for improving the airport's operations and quality of service before transferring it back to the government.

he NMIA **PPP** Process

In July 2016, Cabinet approved the development of a concession for the NMIA as a strategic priority and established the NMIA Enterprise Team (NMIAET) to manage the transaction. The selection of GAP for the NMIA concession marks a significant milestone for the GoJ, and the project as a previous privatisation process was concluded as a result of zero bids in December 2015.

The NMIA PPP process was developed and implemented under the guidance of the GoJ's PPP Policy which promotes the principles of transparency, probity and equity, and establishes a centralized institutional structure and rigorous process for developing PPPs. The selection of a provisional Preferred Bidder for the NMIA concession was conducted through an open, transparent and competitive international bidding process. The GoJ's key objectives for the NMIA PPP process include:

- Enhancing the competitive positioning of NMIA
- Increasing service quality standards and improving operational efficiency in line with international best practices
- Leveraging private sector investment to improve facilities and operation
- Monetizing the assets optimal value

The International Finance Corporation (IFC) was hired by the GoJ to use their international expertise in procuring airport concessions to advise the NMIAET and the Development Bank of Jamaica, on structuring and the Development bank of Jamaca, of studenting and tendering the concession. Along with the NMIA, IFC is currently advising on four other concessions in Asia, Eastern Europe, and the Middle East, having successfully completed five other airport concessions

The Development Bank of Jamaica has successfully supported the privatization of over 20 of the GoJ's assets since 2009, with the most recent being the privatisations of Caymanas Track Ltd, PETCOM and the Kingston Container Terminal PPP. Other successful transactions include the privatization of the Mavis Bank Coffee Factory and the Government's shares in the Jamaica Pegasus to well-known Jamaican conglomerates.

A public opening of the three bids received was conducted at the offices of the Development Bank of Jamaica (DBJ) on July 20, 2018. As per the Request for Proposal which was provided to all bidders, the GoJ then undertook a transparent, well-defined legal technical and financial bid evaluation process on all bids, which culminated with Cabinet approving on September 3, 2018 Grupo Aeroportuario del Pacifico S.A.B De C.V. (GAP) as the provisional preferred

bidder for the NMIA PPP. GAP met the required bid criteria and presented the Government with the highest financial bid.

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Under the terms of the Concession Agreement, the GoJ will receive a percentage of the Gross Revenues earned at the NMIA; GAP will be responsible for operating and maintaining NMIA; improving the efficiency of both landside and airside operations, and financing and completing the planned modernization programme. This will include an agreed capital works programme aimed at expanding and upgrading the facilities of the Airport. These mandatory works are clearly outlined in the Concession Agreement between the Government and the Concessionaire.

NMIA will be operated under a 25-year concession with an option to extend the arrangements by an additional five years

The GoJ's Regulatory Framework for the NMIA PPP

Private sector participation in the investment, management and operation of airport infrastructure is a long term objective of the Airports Authority of Jamaica (AAJ). Given the AAJ's 15-year experience at SIA, the privatisation of NMIA fits with AAJ's vision for sustaining world class airports that facilitates private investment and positions Jamaica's airports as gateways to the Caribbean. After transferring the responsibilities to finance and operate the NMIA to the Concessionnaire, the AAJ will focus its resources on managing the SIA and NMIA concessions as well as the Government's other airport and aerodromes. The AAJ as the granting authority of the concession agreement, will monitor the operator's performance against the concession agreement.

The NMIA Concession will operate under a rigorous and defined regulatory framework and regime which includes the FTC, AAJ and JCAA. The concession agreement to be signed between the AAJ and GAP was negotiated amongst all bidders and has been written with sufficient robustness to manage and mitigate risks and includes internationally recognized performance standards and mechanisms to assist AAJ with monitoring the performance of the Concessionaire's defined obligations.

The Jamaica Civil Aviation Authority (JCAA) is the regulator responsible for imposing safety standards, ensuring compliance with minimum performance standards and setting maximum airport changes. The Fair Trading Commission (FTC) is the administrative body responsible for implementing the Fair Competition Act (FCA) and will assist with monitoring the concessionaire to ensure practices that are in harmony with the FCA

Next Steps

Per the Request for Proposal issued to the NMIA bidders, the provisional Preferred Bidder has 30 days to sign the concession agreement after which there is a period of up to 12 months for GAP to secure the necessary financing and approvals for the GoJ's handover of the operations of the airport.

NMIA AIRPORTS LIMITED CELEBRATES 15th ANNIVERSARY



NMIA Airports Limited (NMIAL), operators of the Norman Manley International Airport and subsidiary of the Airports Authority of Jamaica (AAJ), celebrates 15 years of operation on September 22, 2018. This 15-year milestone is particularly significant as it comes on the heels of the recently announced preferred bidder for the NMIA Public Private Partnership. The crystal anniversary therefore marks the imminent change of the stewardship of NMIA.

Since its incorporation in 2003, NMIAL has been operating under the policy guidance of the Ministry with responsibility for Transport and has successfully executed the role of airport operator with the mandate to transform the Norman Manley International Airport (NMIA) into a state-of-the-art facility; the better part of 15 years was spent doing just that and the results are evident.

NMIA is the major airport gateway linking the country's capital city, Kingston, to destinations worldwide and caters to divergent groups of travelers, the majority of which are Jamaicans, business travelers and the Jamaican Diaspora. Increased tourism traffic is projected through NMIA as Kingston increases its attractions and hotel room stock, and as road development, such as the north-south highway, makes transit from NMIA to Ocho Rios and other key hotel destinations a more viable option for our visitors. NMIA is also Jamaica's principal air cargo facility. The airport currently facilitates 13 schedule carriers, connecting just about 20 destinations directly and has an average of 25 flights arriving per day that serves approximately 1.7 million passengers per annum.

The work done by NMIAL and its stakeholders over the 15 years is in keeping with the company's mission to operate a safe, profitable and environmentally friendly airport, providing world-class service with a uniquely Jamaican character. Highlights of the airport modernization programme are as follows :

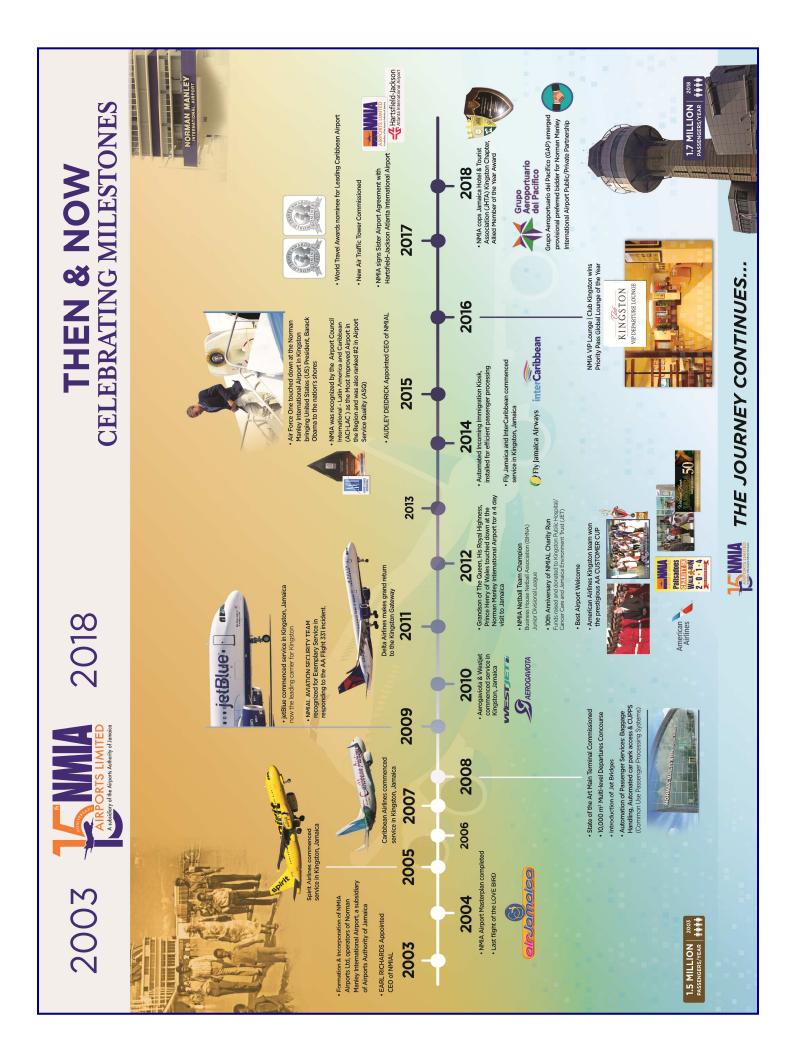
- 10,000m2 Multi-level Departures Concourse
- Upgraded electrical distribution and HVAC systems
- Upgraded roadways and car parking facilities
- State-of-the-art Air Traffic Control Tower
- Automation of passenger services (baggage handling, check-in, common use passenger processing system (CUPPS), car park access.)
- Superior security system for passenger and baggage screening
- 9 Jet Bridges
- 66 Check-in Counters and Common Use Self Service (CUSS)
- New Cargo & Logistics Centre
- Improved General Aviation Centre
- Expanded Private Hangar facilitation
- A robust waste disposal system and environment protection programme
- Expanded Duty Free and airport shopping facilities
- Award winning Arrivals & Departures Executive Lounge
- ICAO solar project at Gate 1
- Airport ammenities for the most discerning traveler a Chapel, Medical Centre, Charging Poles, Complimentary wifi, Passengers with Special Needs facilitation Airport Art Programme
- A Learning & Development Centre that facilitates continuous training of airport staff to deliver the highest level of service as well as host venue for many social events.

During NMIAL's tenure, the Norman Manley International Airport was recognized by the Airport Council International - Latin America and Caribbean (ACI-LAC) in 2015 as the Most Improved Airport in the Region and was also ranked #2 in Airport Service Quality. The prestigious World Travel Award also gave the airport the nominee nod in 2016 & 2017 for Leading Caribbean Airport.

NMIAL will be celebrating its 15th anniversary with the staging of various events during the period September – December. The events are geared to engage and show appreciation for our partners, stakeholders, staff and community who have been our support and inspiration.

The Board, management and staff of NMIAL use this medium to thank the Jamaican public (home and abroad), our parent Ministry and Government of Jamaica, the AAJ and our many stakeholders, for the consistent support given over the years as we look forward to the opportunities that lay ahead and the exciting transition into the future.









NMIA Airports Limited (operators of Norman Manley Int'l Airport) commemorate 15 year milestone with various activities and events scheduled for the period September - December 2018.

The events were geared to engage and show appreciation for airport partners, stakeholders, staff and the wider community who have been our support and inspiration.





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... more highlights from NMIAL 15th ANNIVERSARY STAKEHOLDERS' APPRECIATION | THE RED CARPET



Nari Williams- Singh | JCAA

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Winsome Strachan | EMP Dept.



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Grace & Everton from the Fnance Dept.

Maxine Wilson

Palisadoes Credit Union -



Bryan Crosdale



Team American Airline





Nichole Burgher | Legal Counsel



NMIAL DIVA ALERT! Ann, Charmaine & Kathy



O AIRPORT SIGHTINGS

2018 November 16 | Club Kingston NMIAirport A very confident TEAM NMIA departed the Norman Manley Int'l Airport for the annual FLORIDA NETBALL CLASSIC . #vip #champions



ARTURES



2018 December 19 | **SHE'S ROYAL** Norman Manley Intl was the Gateway of choice for 2018 Miss Jamaica World - **Khadijah Robinson**, as she made her trek to the Miss World finals in Sanya, China where she was placed in the top 5 and was selected Miss World Caribbean. **#jaminate**



September 25th | These tiny tots from **Wesleyan Basic School, Clarendon** made a stop at the Norman Manley International Airport for an educational tour.

Customer Service Representative -Courtney Crosdale was happy to show them around the main terminal.

December 7th

Reggae and dancehall superstar Mark 'Buju Banton' Myrie waved to his fans upon arrival at the Norman Manley International Airport / Kingston.

INTERNATIONAL ENGAGEMENTS

AVIATION CEOS PANEL DEIDRIC SOUTHWELL CEO of Brakkam Americas President & 2

27th ACI-LAC ASSEMBLY CONFERENCE & EXHIBITION | Miami,12 – 14 Nov 2018

This event was the annual gathering for the airport community, ACI-LAC members and industry delegates. It is the ideal platform where participants can enjoy exclusive networking opportunities to foster relationships with leaders and decision makers from airport operators, government, service providers among other industry stakeholders.

AAJ President / NMIAL CEO , Audley Deidrick represented Jamaican airports on the esteemed panel of Aviation CEOs.

THE ORGANIZERS

Airports Council International – Latin America & Caribbean (ACI-LAC) ACI-LAC is the Latin America and Caribbean region of Airports Council International, the only worldwide professional association of airport operators. ACI-LAC represents 60 airport operators over 270 airports in 32 countries. ACI-LAC's member airports handle 95% of commercial air traffic in Latin America and the Caribbean, representing over 584 million airport passengers, 5.1 million tonnes of freight and more than 8.7 million aircraft movements each year



Airports Authority of Jamaica (AAJ) teamed up again with Jamaica Civil Aviation Authority (JCAA) and Aeronautical Telecommunications Ltd (AEROTEL) to stage two signature events to commemorate International Civil Aviation Day—December 7.

1st Event | Dec 6-7 2DAY AVIATION SEMINAR

The highlights were...

- Special Address by the Minister of Transport & Mining, The Hon.
 Robert Montague, who opened the Seminar
- Presentation and remarks by Int'l Civil Aviation Organization (ICAO), Montreal Representative, Ms. Jessica Díaz de León, who addressed the audience on the role, importance and socioeconomic impact of civil aviation to the Jamaican and Caribbean economies
- Presentation by Ms. Tanya Bedward -Senior Director, Transport Policy, Ministry of Transport & Mining which provided an update on the National Transport Policy and Air Policy
- Moderated discussions & presentations focusing on the theme "Air Transport as an engine of economic development in Jamaica and the Caribbean" - featuring local and international speakers.

2nd Event | Dec 7 BANQUET & AVIATION AWARDS

The highlights were...

- Keynote Address by Minister of Transport & Mining, The Hon. Robert Montague, MP
- Presentation of the prestigious AVIATION TRAILBLAZER AWARDS which honors the work and stellar contribution of three (3) industry stalwarts.
 CONGRATULATIONS to

the 2018 AWARDEES.

A live performance by Richie Stephens and the Ska Band had everyone dancing the night away and was a fitting climax to an excellent celebration of all things aviation .

Friday December 7, 2018

International Civil Aviation Day

Working Together to Ensure No Country is Left Behind



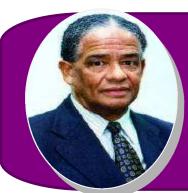
IDRITY JAMAICA CIVIL AVIATION AUTHORITY





AVIATION TRAILBLAZER AWARDEE 2018 RICHARD FRAZER McCONNELL Aviation Professional & Entrepreneur

- Started his flying career in 1978
- Bought TIMAIR in 1991, catering primarily to the
- tourist market with private charter service
- TIMAIR provided training ground for many pilots



AVIATION TRAILBLAZER AWARDEE 2018 (POSTHUMOUS)

Honourable, Doctor, Kenneth Rattray, OJ, CD, QC, Ambassador Extraordinaire Plenipotentiary, was an outstanding public servant who served the Jamaican aviation industry for more than 30 years and made a sterling contribution to the development of civil aviation, both locally and internationally. He served as Chairman of Jamaica's Air Policy Committee and as Head of Delegation at sessions of the international Civil Aviation Organization (ICAO) where his interventions were unquestionably noteworthy.



AVIATION TRAILBLAZER AWARDEE 2018 CHRISTOPHER READ

Aviation Professional & Entrepreneur

- Started his first aircraft business (ISLAND AVIATION) in 1975
- In 1983 he re-established AIRWAYS to become the premier domestic air charter service in Jamaica
 Established AIRWAYS Jet Services in 2006

ICAO

OCTOBER 5, 2018 | Palisadoes, Kingston

Airports Authority of Jamaica (AAJ) hosted the second, biennial 1DAY ART SYM-POSIUM (*for art educators only*); billed "Unlocking Creative Potential".

AAJ welcomed forty five (45) art educators from across the island to the AAJ Learning & Development Centre, Palisadoes, to hear the presentations of local art practitioners and experts in the field.

Mr. Stanford Watson of the Edna Manley College of the Visual & Performing Arts opened the sessions with the sharing of his personal experience and growth in the discipline. He chided the educators not to depart from the fundamentals of art as they hold true and are timeless.

Mrs. Sana Rose-Savage of the Jamaica Cultural Development Commission followed with a plea to the educators to guard their personal well being and make deliberate efforts at self improvement and development in the field through continuous practice. She reminded the audience that as educators their proverbial vessels must always be filled to be able pour into the lives of and inspire their students.

Mr. Herbert Miller of the Institute of Jamaica chaired the open discussion segment which gave the art educators an opportunity to air their perspectives on pre-tabled concepts, exchange ideas and share classroom experiences.

The AAJ 1DAY ART SYMPOSIUM climaxed with an art tour of the main terminal of the Norman Manley International Airport and an exciting workshop on Print Making with found objects— hosted by Mr. Dwayne Lyttle of the National Gallery. The work shop served to creatively engage the educators and highlight how simple / inexpensive objects drawn from their immediate environment can be integrated in the classroom experience to enhance and unlock instructional potential.

The Airports Authority of Jamaica (AAJ) is again delighted to be the main facilitator of this forum and is buoyed by the feedback of the participants :

"I like the fact that this AAJ 1 Day Art Symposium has removed me from my lane of limitation and open my eyes to what was lacking in my teaching style and attitude towards teaching art. I am inspired to help my students even more to express themselves even more. I am also motivated to get as many students to enter the annual AAJ Schools' Art Competition"

Rodney Lewis | Art Teacher, St. Elizabeth Technical High School

All together it was just enriching to be engaged in such a gathering of minds where our beloved discipline could be reflected on, analysed and advanced by supportive interaction and systematic enquiry. Thank you and your team so much for facilitating that moment by treating our vocation with importance and our presence with consideration. May the AAJ 1 Day Art Symposium live on to enrich many more visual arts professionals.

Dwayne Lyttle | Presenter , National Gallery of Jamaica

Don't miss the next AAJ 1 DAY ART SYMPOSIUM in 2020! More artmore life.



FOR ART <u>EDUCATORS</u> ONLY

SEASON 5...make your art come alive! OFFICIAL CAKE CUTTING OF THE CHAMPIONS ****

...and the 1st place winners for 2018 are

Category A (ages 5-9yrs) - **Zendaya Davis** | St. Joseph's Infant School (centre) Category B (ages 10-14yrs) - **Tori Carter** | Victory Academy (3rd from left) Category C (ages 15 -19yrs) - **Adrian Parkinson**| Frome Technical High School (left) Category D (Special Needs /ages <20yrs) - **Warren Field** | Genesis Academy (2nd left)

Airports Authority of Jamaica

Project 2018

Sharing in the celebration are (from right) : AAJ President - Mr. Audley Deidrick Chairman, Airport Art Sub- Committee - Director, Fay Hutchinson Representing the Minister of Transport & Mining - Dr. Janine Dawkins , Chief Technical Dir. Ministry of Transport & Mining

See full review of SEASON 5 in the next issue of AAJ eNEWSLETTER | AIRPORTS NEWS & UPDATES



DELTA

20 DECEMBER 2018 | #travelnews

DELTA LAUNCHES NEW DAILY, DIRECT FLIGHTS TO KINGSTON, JA. FROM NEW YORK'S JFK INT'L.

The new route will be serviced with the Boeing 737-800 aircraft and is welcomed as another boost for Jamaica's efforts to position the capital city as a tourism destination.

On hand, to warmly greet the passengers , pilots and crew that arrived on the inaugural flight are (L-R) : Christoher Jarrett (JHTA Chairman/ Kingston Chapter), Joy Roberts (Director, JAMVAC) , Jennifer Griffiths (Permanent Secretary in the Ministry of Tourism), Hon.Edmond Bartlett (Minister of Tourism) , Donovan White (Director, Tourism) Audley Deidrick (CEO, NMI-AL) and Kevin Campbell (Sales Manager, DELTA).



AIRPORTS AUTHORITY OF JAMAICA THINKING DEVELOPMENT... MOVING AHEAD THE MISSION "To develop a modern, safe and profitable

airport system that is environmentally responsible, provides world-class service and contributes substantially to the national economy while promoting the expansion of air transportation and its related industries"



IAN FLEMING Int'L Airport

IAN FLEMING INT'L AIRPORT BOSCOBEL MKBS-(OCJ)

DOMESTIC AERODROMES

Tinson Pen - MKTP (KTP) Commuter airport located in the Capital City, Kingston.

> Ken Jones - MKKJ (POT) Located in Portland, east of the island

Negril - MKNG (NEG) Located in the tourist mecca, west end of the island

#travelnews #upcomingevents



One trip to two destinations to discover the real Mexican flavor is possible

The authentic essence of Mexico is its people, its culture and gastronomy. Fly to these destinations through the Hub of Americas® and live the real Mexican tradition surrounded by exuberant nature.

3	RO	UTE	DEPARTURE TIME	ARRIVAL TIME	FREQUENCY	
	Panamá -	P. Vallarta	09:05 A.M.	12:57 P.M.	THUR - SUN	
	P. Vallarta	a - Panamá	13:52 P.M.	19:16 P.M.	THUR - SUN	
Book	now!	copa.com	n SAI			

*Flights starting from december 2018



Page 14